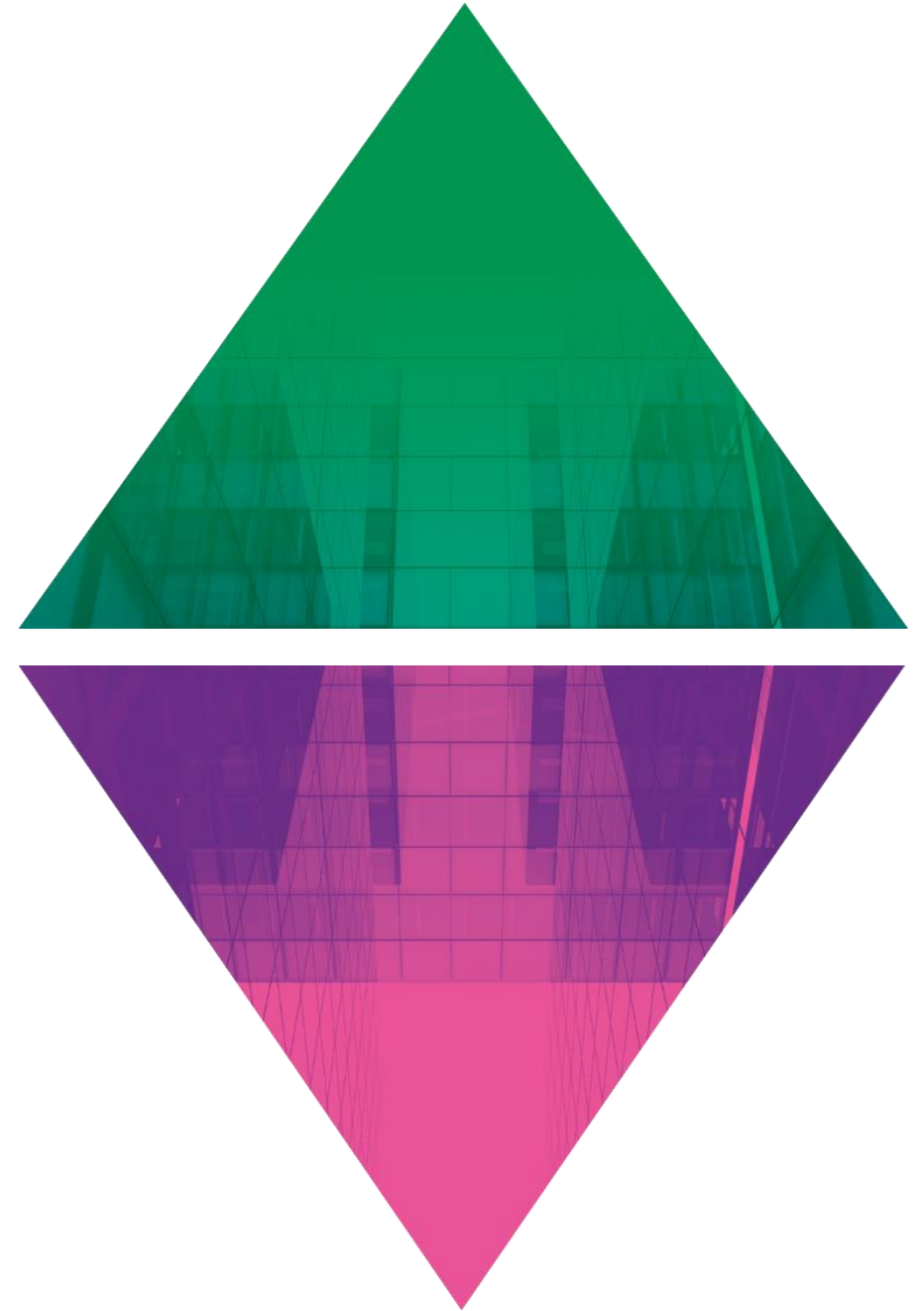


CREATING VALUE: BUILDING SCOTLAND'S ECONOMY

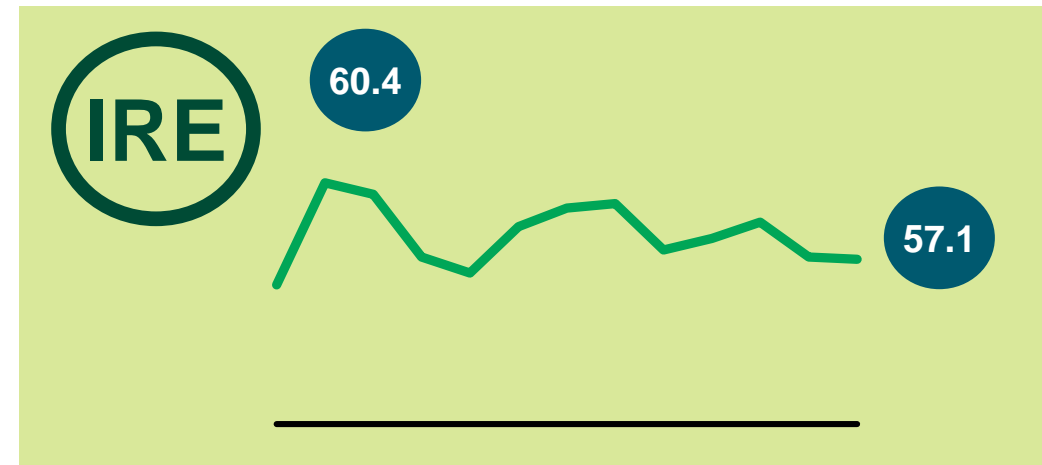
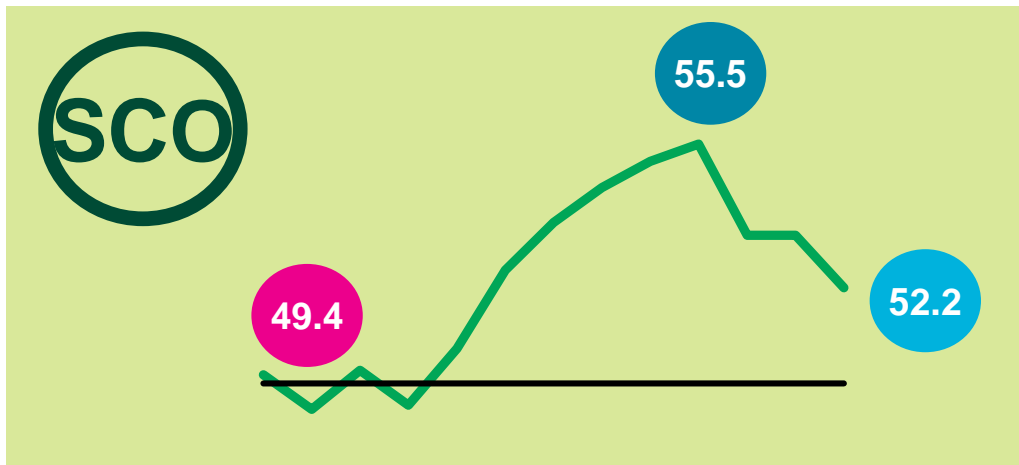
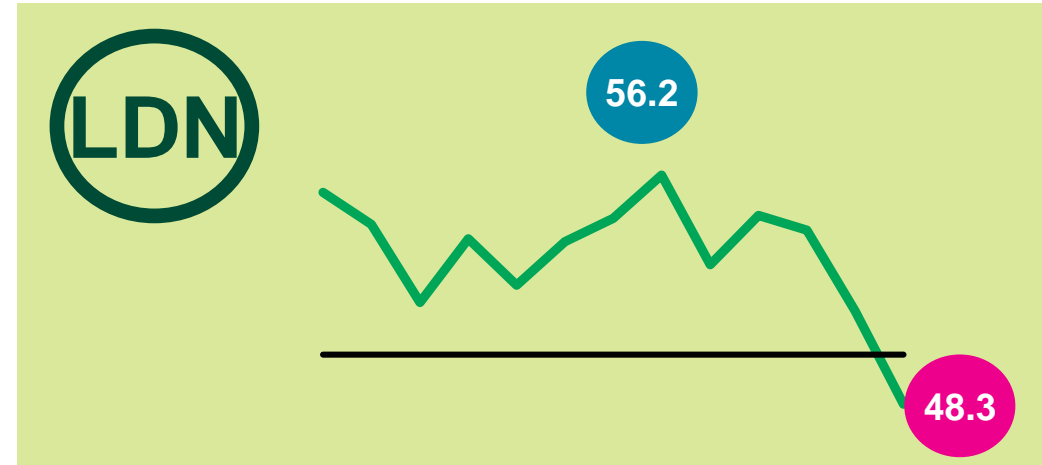
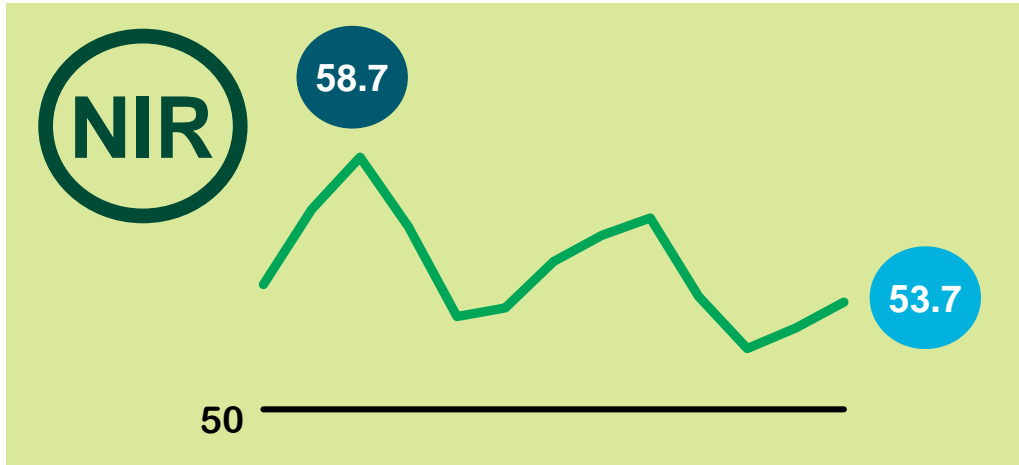


UK REGIONAL ECONOMIES WORKING AT DIFFERENT SPEEDS

REGIONAL PMI SCORES OVER THE PAST 12 MONTHS

Readings of exactly 50.0 signal no change on the previous month. Readings above 50.0 signal an increase or improvement; readings below 50.0 signal a decline or deterioration.

Source: IHS Markit, NatWest, Ulster Bank



CITY ECONOMIES SET TO OUTPERFORM



EDINBURGH

2019	2020	2021
1.3%	1.8%	2.2%



ABERDEEN

2019	2020	2021
1.0%	1.4%	1.5%



GLASGOW

2019	2020	2021
1.8%	2.3%	2.3%

Source: Oxford Economics

TOP 6 MID-SIZED & SMALL CITIES FOR FDI, 2018



Source: FDi Intelligence

Total Scotland CRE investment spend 2018

£2.49bn

▼ 0.2% yoy





SCOTLAND'S POTENTIAL

CHALLENGES

Workforce

Infrastructure

Developme
nt

Planning

“Failure is simply the opportunity to
begin again, this time with more
intelligence”

Henry Ford

MY PROPERTY WISH LIST:

1. BUSINESS RATES
2. TAX REGIME
3. BTR
4. HIGH STREETS
5. INFRASTRUCTURE
6. SUSTAINABLE DEVELOPMENT
7. DIVERSITY & INCLUSION
8. PLANNING



CREATING VALUE: BUILDING SCOTLAND'S ECONOMY

